

Stakeholder Chart

Type of Stakeholder	Name of Stakeholder	CoC Member?	Describe the Collaboration (Describe collaboration or partnership activities that CoC and stakeholder are engaged in, including how long collaboration existed, and specific actions for which each partner in the collaboration is responsible)	Formal Agreement?	Demonstration Participation (extent will participate, e.g., provide housing, conduct, fund needs analysis, strategic planning lead facilitator, provide supportive services, act as access point for CE)
CoC/ESG Homelessness Program	Vermont State Housing Authority	Yes	VT BoS CoC Collaborative Applicant since 2006; selected by YHPCC as YHDP Lead Agency in 2018; general member of the YHPCC at formation of the committee in 2017 (submitted HUD TA request to establish committee); YHPCC Executive/Leadership Team member in 2018; member of VT BoS CoC Board of Directors since 1993; VT BoS CoC Program administrator (PSH since 1993; Youth TH since 2006; RRH since 2013).	Yes	At HUD & VT BoS CoC discretion, VSHA will continue to: dedicate <i>at least</i> seven CoC-RRH rental subsidies in partnership with local youth providers to serve households 18-24; serve eligible youth in CoC-PSH; provide in-kind planning support to YHPCC; act as YHDP as Lead to provide technical assistance, strategic planning, and project & system development.

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<p>CoC/ESG Homelessness Program</p>	<p>Vermont Department for Children and Families – Office of Economic Opportunity</p>	<p>Yes</p>	<p>VT BoS CoC Coordinated Entry Lead Agency since 2016; YHPCC committee member since 2018; VT BoS CoC Board of Directors since 1993; HOP (ESG & State funds) administrator since ESG Program inception; VTHMIS Advisory Board member since 2018.</p>	<p>Yes</p>	<p>Based on VT Legislative appropriation, need, HOP priorities and project performance, DCF-OEO will continue to fund youth-dedicated homeless projects.); fund mainstream projects (ES, TH, RRH, HMIS, Landlord Liaisons) which also serve youth & parenting youth; fund Coordinated Entry (identify at-risk & homeless youth, youth- specific planning, HMIS data sharing, standard assessment); conduct trainings & strategic planning to youth & mainstream providers.</p>
<p>Child Welfare Agency</p>	<p>Vermont Department for Children and Families</p>	<p>Yes</p>	<p>Foster Care Discharge Plan Lead; chair the Commissioner’s Committee on LGBTQ/Foster Care issues; Youth Development Program (YDP) administrator; HUD-FUP referral partner (including YIT);</p>	<p>Yes</p>	<p>DCF initially developed and will periodically update a statewide Foster Care Discharge Plan policy with implementation and oversight; address</p>

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			<p>general member of the YHPCC and YHPCC Executive/Leadership Team since formation in 2017; DCF representative (via OEO) on VT BoS CoC Board.</p>		<p>LGBTQ/Foster Care children & youth issues (recruit & train foster homes and develops policies to guide case planning & placements); contracts with Washington County Youth Services Bureau to assist former & current foster care youth statewide achieve safety, well-being, permanency, and self-sufficiency skills; written agreement & partner with youth providers & VSHA Family Unification Program (includes Youth in Transition) to maintain waitlist and make referrals; co-chairs YHPCC to provide strategic planning, policy development, and state inter-agency coordination on youth issues.</p>
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<p>Youth-Led Advisory Group</p>	<p>Youth Action Board</p>	<p>Yes</p>	<p>YAB launched in March 2018; YHPPC member since 2018 (also member of Youth Homelessness Leadership Team); 2018 CoC Board vote pending on inclusion as a formal, separate voting member.</p>	<p>Yes</p>	<p>YAB provides youth leadership to YHPPC & VT BoS CoC on YHDP (strategic planning, needs assessment, policy development, and project design), CoC planning & policy (PIT, CE, improve access to mainstream resources).</p>
<p>Local Government Agency</p>	<p>Vermont Agency of Human Services</p>	<p>Yes</p>	<p>Chairs the Governor-appointed Vermont [Interagency] Council on Homelessness since 2003; GA Motel Voucher Administrator; AHS is the umbrella agency of the CoC's ESG recipient & Child Welfare Agency; AHS is the umbrella agency of the Departments of Children & Families, Mental Health, Corrections, Disability Aging & Independent Living, Health.</p>	<p>Yes</p>	<p>AHS is responsible for leading the development, monitoring and periodic revision of the VT Plan to End Homelessness (including youth), makes annual recommendations to the Governor and Administration for resource, policy, and regulatory changes necessary to reduce & end homelessness statewide; assesses CoC & statewide performance on youth outcomes; funds & oversees ESG and GA Motel Voucher</p>

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					Programs including those serving DV-specific, pregnant & parenting youth; participates in statewide PIT count; CoC grantee for Coordinated Entry.
State Education Agency	Vermont Agency of Education	Yes	VT BoS CoC Board Member since 2017; YHPPC member since 2018; Administrator of Vermont Education for Homeless Children & Youth Program (McKinney-Vento Liaison).	Yes	AoE is committed to continue: its role as a crucial link between MV school liaisons and the VT BoS CoC to ensure homeless children & youth have equal access to public education; participating in the YHPPC and provide aggregate data & reports to support strategic planning; make referrals to homeless providers and Coordinated Entry; conduct needs analysis for precariously housed youth; conduct school & community trainings; and to assist with PIT coordination.

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Runaway and Homeless Youth Program	Vermont Coalition for Runaway and Homeless Youth Programs	Yes	Runaway & Homeless Youth (RHY) program administrator; Youth Development Program (YDP) contractor; member of the YHPCC and YHPCC co-chair Executive/Leadership Team since formation in 2017; VT BoS CoC Board of Directors since 2017.	Yes	If selected, VCRHYP will provide: HMIS data entry and coordination for youth providers, including data sharing; hire and partially fund/oversee a shared oversight of a YHDP coordinator; participate in and facilitate YHPPC, YAB, and YHDP Leadership meetings; technical support to youth providers.
Privately Funded Homeless Organizations	Bennington Coalition for the Homeless; BROCC Community Action; Capstone Community Action; CVOEO Community Action; Charter House Coalition; Good Samaritan Haven; GroundWorks Collaborative; Helping to Overcome Poverty's Effects;	Yes	For the past 25+ years, all of the listed privately funded homeless organizations have been and are currently active in the VT BoS CoC (Board of Directors, local CoCs, committees, VT [Interagency] Council on Homelessness; CoC/ESG service providers).	Yes	Provide services and housing (coordinated entry, emergency shelter, RRH, case management) to multiple youth subpopulations (pregnant, parenting, LGBTQ, DV, etc.); partner with local MV school liaisons to serve homeless children & youth maintain access to public education; participate in PIT/HIC;

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	Homeless Prevention Center; John Graham Housing & Services; NE Kingdom Community Action; Samaritan House; SE VT Community Action; Upper Valley Haven				Written Agreements (CE partners & data sharing, VSHA CoC providers, AHD-DCF HOP providers); review and vote on YHDP projects.
Public Housing Authorities	Vermont State Housing Authority	Yes	VT BoS CoC Collaborative Applicant since 2006; member of VT [Interagency] Council on Homelessness for several years; selected by YHPCC as YHDP Lead Agency in 2018; member of the YHPCC at formation of the committee in 2017 (submitted HUD TA request in 2017 to establish committee); YHPCC Executive/Leadership Team member in 2018; member of VT BoS CoC Board of Directors since 1993; CoC Program administrator (PSH since 1993; Youth TH since 2006; RRH since 2013); Statewide Public Housing Authority since 1968 serving	Yes	VSHA will maintain its commitment to preventing & ending youth homelessness with the following activities: VT BoS CoC Collaborative Applicant (coordination with VCRHYP and youth providers on planning, PIT count, etc.); YHDP Lead Agency (application coordination & submission, technical assistance, project development, etc.); YHPCC member (strategic planning); CoC Grantee (PSH and RRH

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			8000+ households with Sect. 8 Housing Choice Voucher Program (PBV, FUP, Youth in Transition, HOPWA, VASH, FSS) and other state/federal rental assistance programs.		with dedicated youth beds); potential YHDP project applicant (if appropriate and selected); maintain Sect. 8 HCV & PBV homeless preferences for eligible RRH households (including youth).
WIOA Board and Employment Agencies	Vermont Department of Labor	No	Conducted employment presentation to the VT BoS CoC Board/General Membership in April 2018; invited to join YHPPC membership in 2018.	No	Partner with youth & mainstream providers to provide vocational training and support accessing employment (referrals, resume-building, coaching, etc.); Partner with YHPPC to strengthen VT Dept. of Labor's JOBS Program (targeted for at-risk youth); Explore ways to better provide vocational services for youth served at/in YHDP-funded projects.

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<p>Juvenile and Adult Corrections</p>	<p>Vermont Department of Corrections</p>	<p>No</p>	<p>An ongoing active participant of the VT BoS CoC General Membership, but not a voting member; active member of the VT [Interagency] Council on Homelessness; DOC transitional housing statewide administrator with multiple private homeless providers.</p>	<p>No</p>	<p>DOC maintains a position and active participation on the VT [Interagency] Council on Homelessness, including policy development and partnerships with local private homeless providers; developed and oversight of DOC discharge planning policy and procedures; provides housing & services to persons in DOC custody.</p>
<p>Juvenile and Adult Corrections</p>	<p>Vermont Department of Children And Families – Balance and Restorative Justice</p>	<p>Yes</p>	<p>BARJ providers serve on the YHPPC since inception 2017; many BARJ providers also represent youth organizations, ESG/CoC Programs and are active members of the VT BoS CoC for several years.</p>	<p>No</p>	<p>If selected as a YHDP community, VT BoS CoC plans to review partnerships and best practices to ensure uniform access to remedial justice programs, including Court Diversion, discharge planning policy and procedures; BARJ providers will continue to serve on the</p>

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					YHPPC and assist with YHDP strategic planning and project implementation.
Nonprofit Youth Organizations	Addison County Parent Child Center, Clara Martin Center, Counseling Service of Addison County, Lamoille Family Center, NE Kingdom Community Action, NE Kingdom Youth Services, NW Counseling & Support Services, Rutland County Parent Child Center, United Counseling Services, Vermont Achievement Center, Washington County Youth Services Bureau, Windsor County Youth Services, Youth Services	Yes	All of the listed nonprofit youth providers comprise the Board of Directors for the VT Coalition of Runaway & Homeless Youth Programs; the majority of nonprofit youth organizations have been/are actively involved in local and/or BoS CoC activities for 10+ years; several nonprofit youth providers are active members of the VT BoS CoC Board, local CoCs and committees (YHPPC, HMIS Advisory Board, Strategic Planning, etc.).	Yes	All of the listed nonprofit youth organizations provide RHY services & housing to youth throughout VT BoS CoC; many are providers of ESG/CoC and other integrated programs within the VT BoS CoC; all collaborate with DCF and/or VT BoS CoC including YHPPC planning & YHDP application development, CoC Strategic Planning, PIT planning & count, and written agreements (CE HMIS data sharing, VCRHYP, ESG/CoC Provider Agreements).

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<p>Health, Mental Health and Substance Abuse Agencies</p>	<p>VT Department of Mental Health (DMH)</p>	<p>Yes</p>	<p>DMH maintains a position on the VT BoS CoC Board and active in committees & planning for the past 25+ years.</p>	<p>No</p>	<p>DMH oversee DA’s and funds services (case management, mental health, life skills, etc.) and housing resources for several youth & mainstream provider programs.</p>
<p>Health, Mental Health and Substance Abuse Agencies</p>	<p>Designated Mental Health Agencies (DAs): Pathways Vermont; Clara Martin Center; Counseling Service of Addison County; Health Care & Rehabilitative Services; Lamoille County Mental Health Services; NE Kingdom Human Services; NW Counseling & Support Services; Rutland Mental Health Services; United Counseling Services of Bennington County; Washington County Mental Health Services</p>	<p>Yes</p>	<p>All DAs are active VT BoS CoC members (Board, local CoCs, and/or committees) and are CoC PSH providers in all parts of the state; some DAs are also RHY providers and DOC grantees; some DAs are participants in the YHPPC in their dual role as youth providers.</p>	<p>Yes</p>	<p>DAs act as access points to conduct needs assessments and receive CE prioritized referrals from local CoCs to access CoC PSH for youth and non-youth households; DAs participate in local, BoS, and statewide planning and policy development; DAs provide extensive case management, mental health/substance abuse treatment & other services, and housing; DAs maintain written agreement for CE data sharing, CoC Provider Agreements, etc.</p>

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<p>Health, Mental Health and Substance Abuse Agencies</p>	<p>Vermont Department of Health</p>	<p>Yes</p>	<p>Partnered with local CoCs, since January 2017, to gather data and insight to inform housing recommendations, presented to the Governor, for people with substance use disorders through the work of a statewide Opioid Coordination Council; Provides annual Youth Risk Behavior Survey Data to the CoC to provide a clear picture of youth risk factors and demographics; Instrumental in the creation in spring 2018 of the CoC Substance Use Disorders Committee, to include youth substance use providers; Participates in PIT Count identification of homeless households through its WIC & SNAP programs.</p>	<p>No</p>	<p>Through participation in the CoC Substance Use Committee, the VT. Dept. of Health will be a key link to youth substance use providers; Continue to provide annual Youth Risk Behavior Survey data and explore options of local SNAP/WIC offices acting as CE referral partners.</p>
<p>Affordable Housing Developers</p>	<p>Addison County Community Trust, Champlain Housing Trust, Downstreet Housing, Housing Trust of Rutland County, Lamoille</p>	<p>Yes</p>	<p>Most affordable housing developers are active members within their local CoC with some active members of the VT BoS CoC Board & committees for over 10 years.</p>	<p>No</p>	<p>Multiple service & other homeless providers maintain close relations with affordable housing developers & property managers through landlord liaisons, master</p>

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	Housing Partnership, RuralEdge, Shires Housing, Windham Windsor Housing Trust				leases, partner agreements, referrals, service referrals, etc.
Local and State Law Enforcement	Hartford Police Department, Rutland Police Department	No	In 2018, Hartford Police Department participated in a VT BoS CoC panel presentation to highlight their partnership with a local homeless provider (Upper Valley Haven-ESG/CoC provider).	No	VT BoS CoC plans to conduct outreach trainings to local CoCs to support their development of partnership with their local law enforcement agencies to conduct street outreach to youth and other homeless households, service coordination/referrals, and address loitering & panhandling complaints.
Faith-Based Institutions	Faith on Foot, VT Interfaith Action	Yes	Faith on Foot has been active in the local CoC since inception in 2017; VT Interfaith Action has been active for several years and leads a plan to end homelessness in one Local CoC, including an April 2018 panel presentation to	No	Faith on Foot will continue to conduct street outreach to youth and other homeless households in their local CoC; VT Interfaith Action is committed to maintaining active

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			VT BoS CoC members on their planning & partnerships.		membership within their local CoC.
Landlords	Addison County Community Trust, Champlain Housing Trust, Downstreet Housing, Housing Trust of Rutland County, Lamoille Housing Partnership, RuralEdge, Shires Housing, Windham Windsor Housing Trust; Pathways Vermont-Red Clover Properties services; multiple private for-profit landlords throughout the VT BoS CoC		Both not-for profit and for profit landlords participate in Landlord liaison programs, and engage in partnerships & agreements with local homeless service providers, including those serving youth. Most affordable housing developers are active members within their local CoC with some active members of the VT BoS CoC Board & committees for many years.	No	Landlords that elect to participate in a local Landlord Liaison program sign a partnership agreement, refer tenants for supports/assistance, and agree to open up managed units to the local CoC for housing placement.
Early childhood development and Child Care providers	Vermont Department of Children & Families	Yes	DCF is a member of the VT BoS CoC Board since inception in 1999 (former Collaborative Applicant); Lead Agency for CE since planning inception in 2014; YHPPC member since inception in 2017; YHDP	Yes	DCF licenses and monitors Early Childhood and Child Care providers who are active in local CoCs throughout Vermont and provides technical

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			Executive Leadership team since inception 2018.		assistance and training on community resources.
Early childhood development and Child Care providers	Family Center of Washington County; Lamoille Family Center; NE Kingdom Community Action; NW Counseling & Support Services; Sunrise Family Resource Center; Umbrella; Winston Prouty Center for Child & Family Development; as well as multiple private Child Care providers	Yes	The majority of child care referral agencies maintain active membership in the VT BoS CoC (Board, committees, Coordinated Entry, ESG/CoC providers) for many years (10+); several child care referral agencies are also active members of YHPPC since inception in 2017.	No	Child care providers assess eligibility and refer families to services, housing resources, and youth programs; most child care referral providers are also CoC CE assessment and/or referral partners and active in YHDP planning and potential project implementation (if funded).
Institutions of Higher Education	Vermont State Colleges System: Community Colleges of Vermont (CCV), Vermont Technical College (VTC), multiple state colleges	No	VT BoS CoC/YHPPC conducted outreach in 2018 to Community Colleges of Vermont (CCV) to join the CoC’s youth homelessness planning efforts; Attendance in 2018 of a CCV representative at one Youth Homelessness Prevention Plan Meeting to	No	Exploration of ways to partner to provide pathways to higher education with low barriers to youth experiencing or at-risk of homelessness, included youth staying/served by projects funded by YHDP funding.

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			provide input on YHDP application.		
Institutions of Higher Education	University of Vermont (UVM) College of Medicine – VT Supportive Services for Veteran Families Program (SSVF)	Yes	Active member of the VT BoS CoC, multiple local CoCs, and CoC committees since 2013, including the CoC’s Strategic Planning Committee and Coordinated Entry.	No	Provides rapid rehousing, intensive intervention, and referrals to resources, including to youth households (if applicable); actively participates as a VT BoS CoC coordinated entry partner agency; participates in CoC strategic planning.
Community Development Corporations	Champlain Housing Trust; Downstreet Housing & Community Development; Helping to Overcome Poverty’s Effects; Rural Edge; Shires Housing; Windham-Windsor Housing Trust	Yes	The majority of CDC’s are also affordable housing developers – see above - and active in either their local CoC and/or VT BoS CoC (Board, committees, etc.).	No	The VT CDCs partner with local CoCs and VT BoS CoC to identify population need for affordable housing and conduct feasibility assessment for new developments, including partnerships with youth & mainstream homeless providers.

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Local Advocacy, Research, and Philanthropic Organization	Vermont Affordable Housing Coalition (VAHC)	Yes	VT BoS CoC Board member since 2016 and lead/active member in the VT BoS CoC Legislative Advocacy Committee.	No	VAHC partners with the VT BoS CoC to provide legislative advocacy and planning, develop statewide priorities, and act as a liaison between affordable housing developers/managers and service/homeless providers.
Local Advocacy, Research, and Philanthropic Organization	Vermont Community Fund-VT Early Childhood Alliance	No	Provided a legislative advocacy and training to the VT BoS CoC in 2017.	No	Provides legislative advocacy and training.
211	Vermont 2-1-1 , a program of the United Ways of Vermont	Yes	VT BoS CoC Board member since 2015 (former co-chair); chair of statewide PIT committee since 2015; administrator of a statewide emergency motel voucher program; operates a National Suicide Prevention Lifeline for Vermont; VT 211 is also a partner with the State to coordinate.	No	Provides statewide information & referral provider as part of a private/public partnership with VT Agency of Human Services to connect people to resources and services and provides needs-based data; VT 211 administers Help Me Grow VT to provide a centralized access point to connect children and

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					their families to services and care coordination.
Legal Services	Vermont Legal Aid	Yes	Active non-voting member of the VT BoS CoC since 2017 and VT [Interagency] Council on Homelessness since inception.	No	VT Legal Aids supports the VT BoS CoC with review of discharge planning (foster care, DOC, MH, Health Care); conducts fair housing and other trainings; provides technical assistance to the CoC and providers; provides individual legal assistance; legislative advocacy (homeless bill of rights).
HMIS Lead Agency	Institute for Community Alliances	Yes	VT BoS CoC Board since selected as HMIS Lead in 2016; leads statewide CoC HMIS Advisory Board, which includes youth providers & Dept. of Children & Families (ESG and PWCA); active participant VT BoS Coordinated Entry Committee since 2016.	Yes	ICA provides technical assistance and training for use of HMIS by all participating RHY (and new, if applicable), ESG/CoC, PATH and VA providers; provides reports and data analysis for all RHY related, and youth served by mainstream homeless providers, HMIS

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					activity; supports, compiles data, conduct data analysis, and submits annual PIT/HIC; supports VT BoS CoC with annual CoC NOFA, including youth data.
Domestic Violence Organizations	Vermont Network Against Domestic & Sexual Violence (VNADSV)	Yes	VNADSV maintains a position on the YHPPC since 2018; active VT BoS CoC Board member since 2015; Coordinated Entry Committee member since 2017.	No	Provides technical assistance and strategic planning to VT BoS CoC, YHPPC and YHDP Leadership Team for the inclusion & integration of domestic & sexual violence best practices and trauma-informed care trainings.
Domestic Violence Organizations	Clarina Howard Nichols Center, Circle, PAVE, SACT, Umbrella, Wise, Voices Against Violence, Women’s Freedom Center, WomenSafe	Yes	Most DV/SV providers are active members of their local CoCs for several years and maintain active partnerships with youth and mainstream homeless providers.	No	Provide CE assessments and referrals to the VT BoS CoC prioritized master list; partnerships with local housing organizations and mainstream providers; participate in the annual PIT/HIC count, including for youth.

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LGBT Youth Organization	Outright Vermont	No	Hosted YAB meeting; partner in LGBTQ grant with DCF.	No	Administers LGBTQ youth group meetings; makes source referrals to youth and homeless providers; conducts outreach for YAB membership; etc.
Veterans Organizations	Veterans Affairs Medical Center- White River Junction	Yes	VT BoS CoC Board member since 2016; created and chairs statewide CoC Veterans Homelessness Committee since inception 2016.	No	Provides technical assistance and resource education on VA-funded homeless programs throughout the state; participates in VT BoS CoC and VCH strategic planning to end veterans homelessness, including youth households.